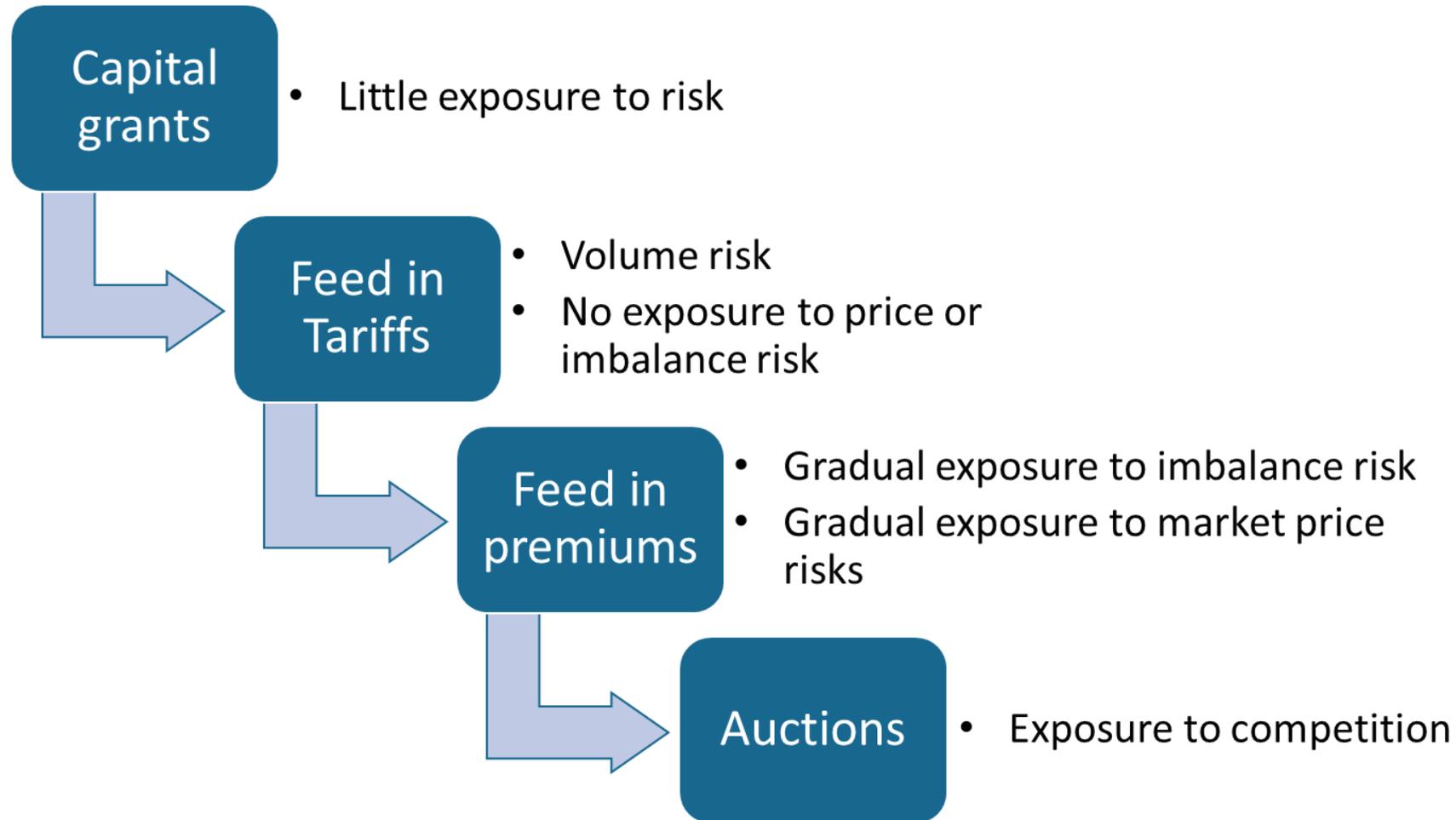




# **How to design an auction?**

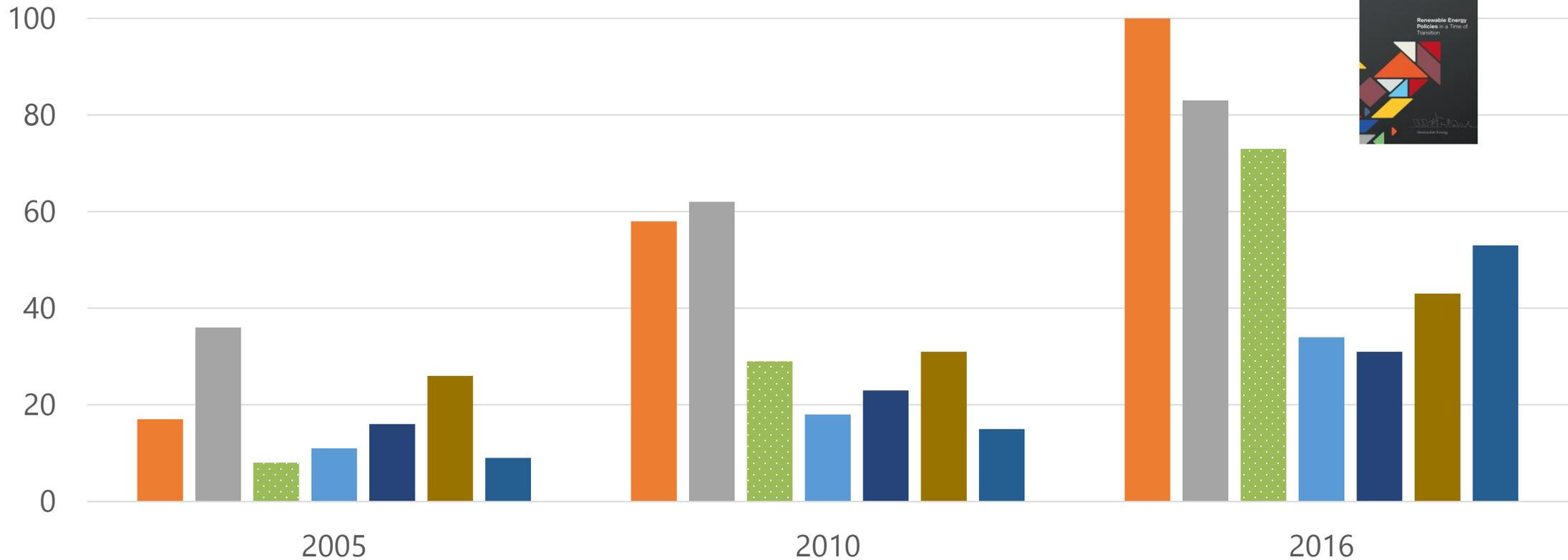
## **Design elements and their influence on the investor confidence**

# Power sector: RE policies are evolving



**A growing number of countries (both in the developed and in the developing world) are implementing auctions, although usually combined with other instruments.**

# Trends in renewable energy policies



Reduction in sales, energy, CO2, VAT or other taxes

Auctions

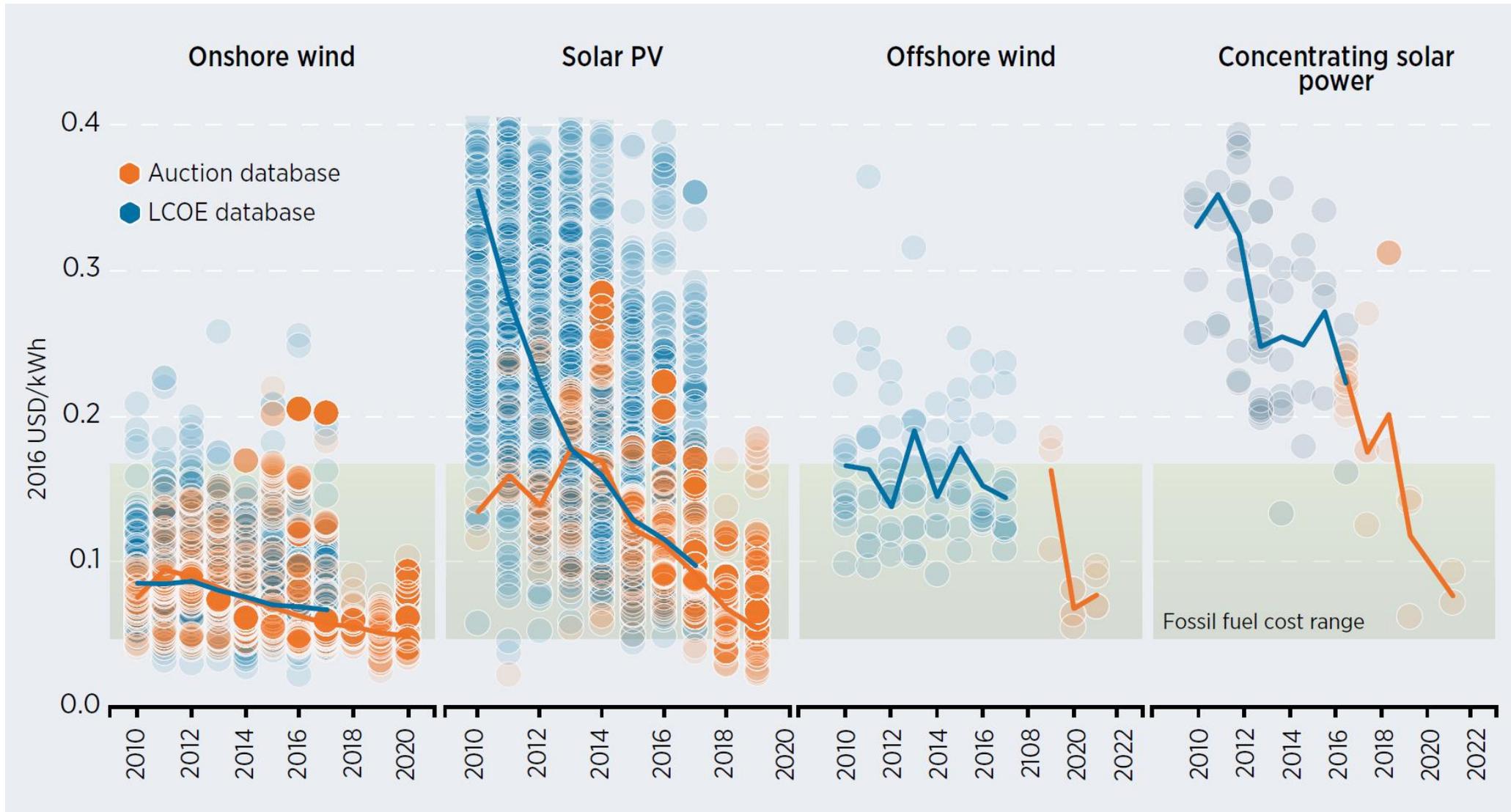
Tradable REC

Feed-in tariff/ premium

Electric utility quota obligation / RPS

Investment or production tax credits

# Solar & Wind: LCOE/Auction Price Evolution



# Factors that impact the price

## Country-specific conditions

- Potential of renewable energy resources
- Financing costs
- Installation and building costs (land, labour, energy, etc.)
- Ease of access to equipment
- Foreign exchange rates
- Fiscal and labour legislation

## Investor confidence and learning curve

- Credibility of the off-taker and additional guarantees
- Presence of a stable and enabling environment that is conducive to market growth
- Regularity of auctions
- Past experience with auctions for both auctioneer and developers

## Policies supporting renewables

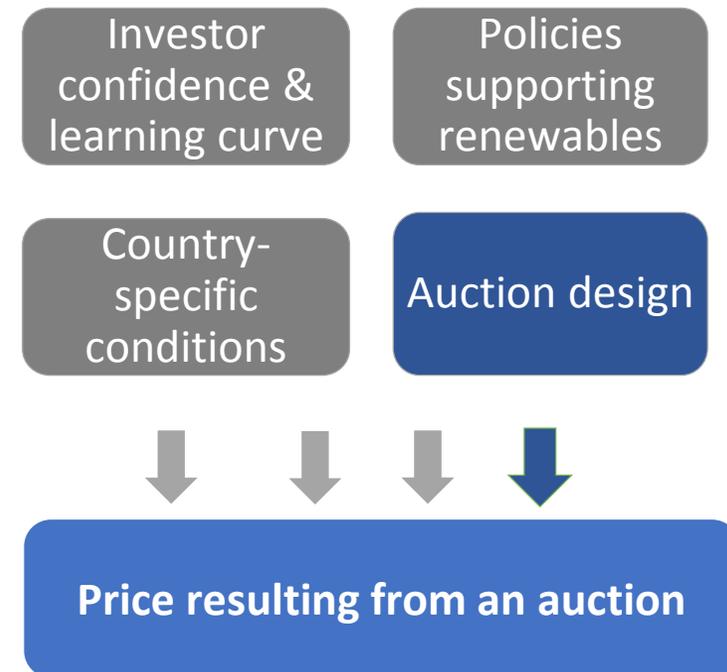
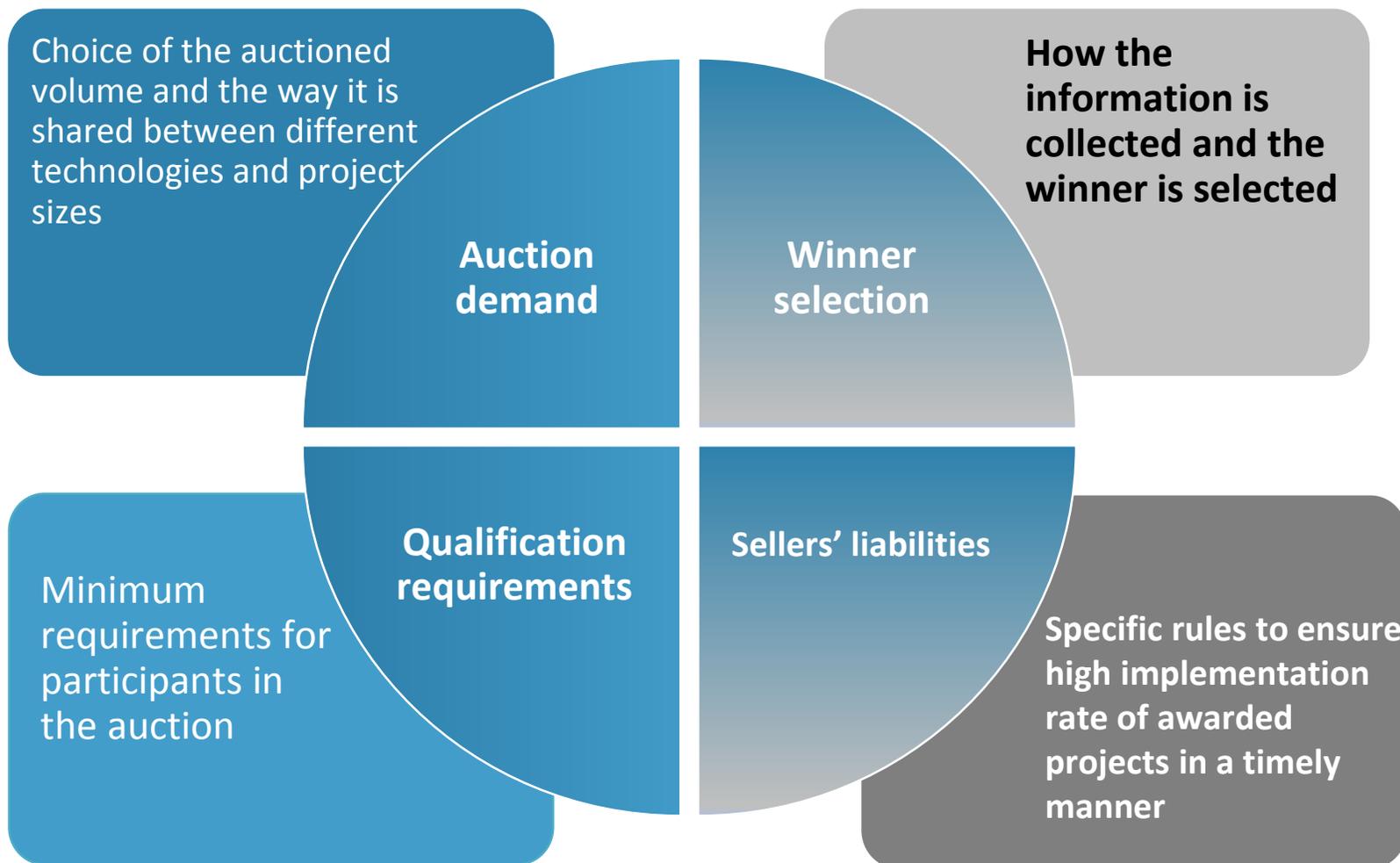
- Renewable energy targets and national plans that provide a trajectory for the sector
- Fiscal incentives
- Grid access rules
- Risk mitigation instruments
- Policies to promote socio-economic benefits

## Auction design

- Auction demand (auctioned volume, technologies, off-taker, regularity of auctions)
- Qualification requirements
- Winner selection method and criteria
- Sellers' liabilities (compliance rules, remuneration profile, distribution of financial and production risks)

Price resulting from an auction

# Auction design elements to consider



# Key considerations in designing and implementing auctions: Trade-offs in Auction Demand

Choice of the auctioned volume and the way it is shared between different technologies and project sizes

**Auction demand**

## Technology development and cost-efficiency

- Introducing a technology in the electricity mix (technology-specific)
- Identifying most cost-efficient technology (technology-neutral)

## Schedule of regular auction or standalone

- Increasing market confidence with a fixed schedule
- Adjusting designs or ensuring fast supply through standalone auctions

## Guarantees to increase off-take credibility

- Increasing investor confidence with government guarantees
- Passing the risks on to the auctioneer or the consumers

# Key considerations in designing and implementing auctions: Trade-offs in Qualification Requirements

Minimum requirements for participants in the auction

## Qualification requirements

### Permitting and documentation

- Demanding to ensure timely project completion and delivery
- Transaction costs result in higher prices

### Extensive track record and financial capability

- Demanding to ensure project delivery as per the bid
- Limits participation to traditional and large players

### Ensuring global socio-economic development goals

- Ambitious to maximize domestic benefits
- Higher prices on the short term

# Key considerations in designing and implementing auctions: Trade-offs in Winner Selection

How the information is collected and the criteria for the winner selection

Winner selection

## Winner selection criteria

- Based on price only results in cost-efficiency
- Based on other objectives (location, benefits, etc.) can result in higher price

## Ceiling price

- Lower ceiling price can ensure low prices
- Suboptimal and can lead to rejection of reasonable bids

## Project size

- No limits on the size can lead to low prices through economies of scale
- Size limits diversify portfolio of generators and reduce risks

# Key considerations in designing and implementing auctions: Trade-offs in Sellers' Liabilities

## Sellers' liabilities

**Specific rules to ensure high implementation rate of awarded projects in a timely manner**

### Currency, inflation and production risks

- Limit developer risks to reduce prices
- Risks would be passed on to the off-taker

### Compliance rules

- Reduced to encourage participation and increase competition
- Risks of underbidding and delays

# Key considerations in designing and implementing auctions

## Increasing competition for cost-efficiency

- Increased participation of bidders
- Prevention of collusion and price manipulation

## Limiting participation to bidders who can meet goals

- Project delivery
- Deployment goals

## Ensuring global socio-economic development goals

- Qualification requirements
- Multi-criteria selection

## The way forward in planning and designing auctions

- ◆ Understanding the reasons behind the low prices is important to make informed policy choices.
- ◆ The extent to which the results are affected depends on choices regarding the design elements and how well adapted they are to the country's specific context (economic conditions, maturity of the power market and level of deployment).
- ◆ The complex and dynamic environment of renewable energy auctions motivates constant innovation in the mechanisms' design.
- ◆ Investors' confidence can be achieved with properly designed auctions.

## **IRENA Policy Day**

27 June, 2019 - 09:00 to 17:00

Sheraton Corniche, Abu Dhabi

