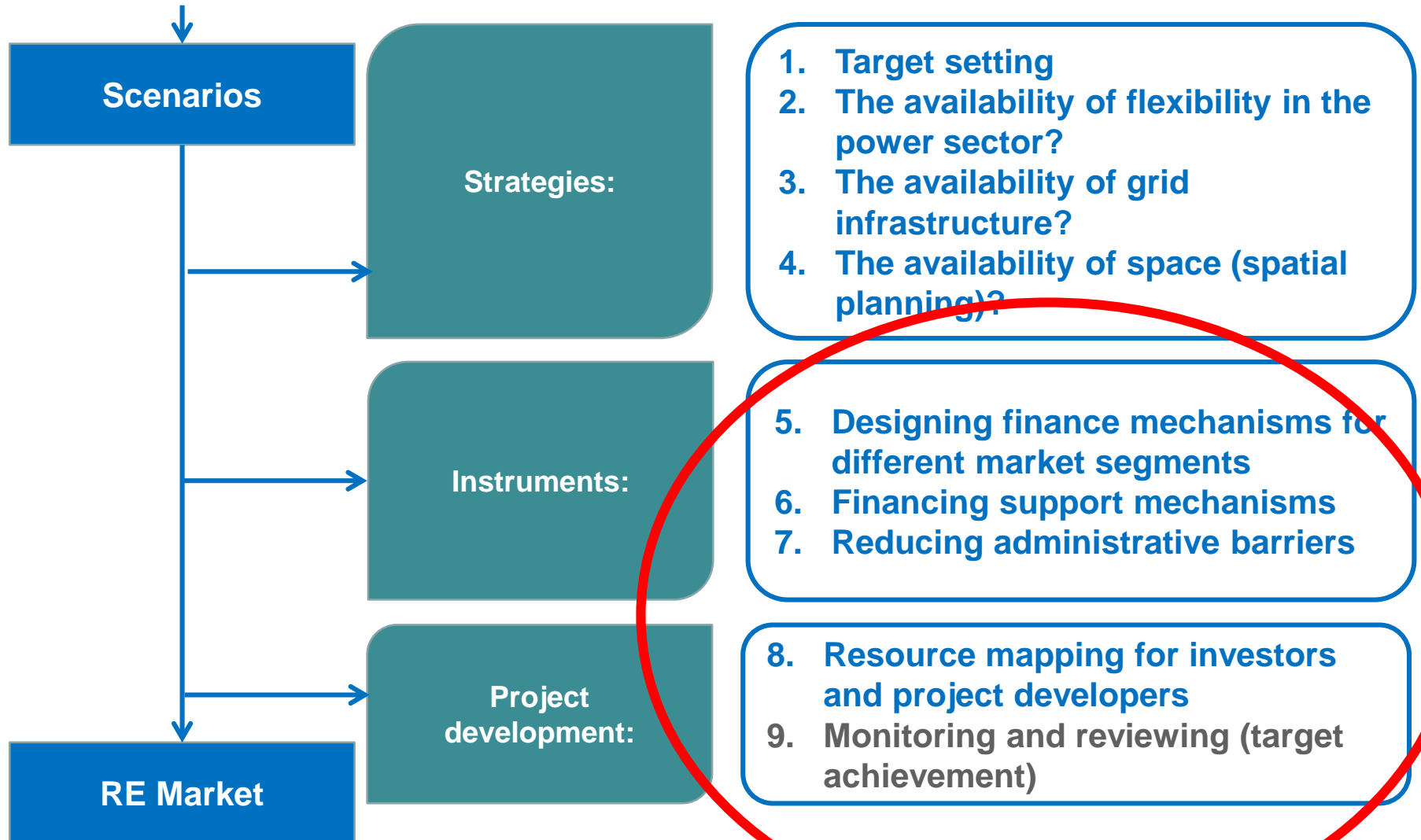


# Day 2:

## From scenarios to policy and market development

**IRENA Global Atlas  
Spatial planning techniques  
2-day seminar**



**Establishing political and  
financial instruments:**

**Designing finance mechanisms for  
different market segments**

## Overview of support mechanisms for RES-e

<b>SUPPORT MECHANISMS</b>	<b>Price-based support</b>	<b>Quantity based support</b>
<b>Investment focussed</b>	Investment subsidies  Tax incentives	
<b>Generation focused</b>	Feed-in tariffs  Net metering  Tax incentives	Tender scheme  Quota obligation (TGC / RPS)

## Custom taxes

- Are there custom taxes for renewable energy equipment?
- If yes, what is the rationale?

## Pilot projects

- In emerging RE markets:
  - Have you started with pilot projects in order to make actors familiar with renewables (fluctuations, permitting, grid access, etc.)?

## Local content requirement

- Several countries have introduced local content requirements in national support mechanisms, i.e. obligations to produce a certain share of renewable energy equipment locally/nationally (e.g. Spain, China, India, Argentina - Chubut, Ontario - Canada, Malaysia, Italy)
- These requirements can be implemented in national feed-in tariff mechanisms
  - Establish a national renewable energy industry
  - Take advantage of positive macro-economic effects
- Problem: potential conflict with international trade rules (WTO)
- Malaysia: Adder for nationally produced equipment:

# From scenarios to instruments:

# FT design and locational signals

## Basic feed-in tariff design

- Purchase obligation
  - “Independent” from power demand
- Fixed tariff payment based on the actual power generation costs
  - Price setting will be discussed later
- Long duration of tariff payment



## Tariff calculation methodology

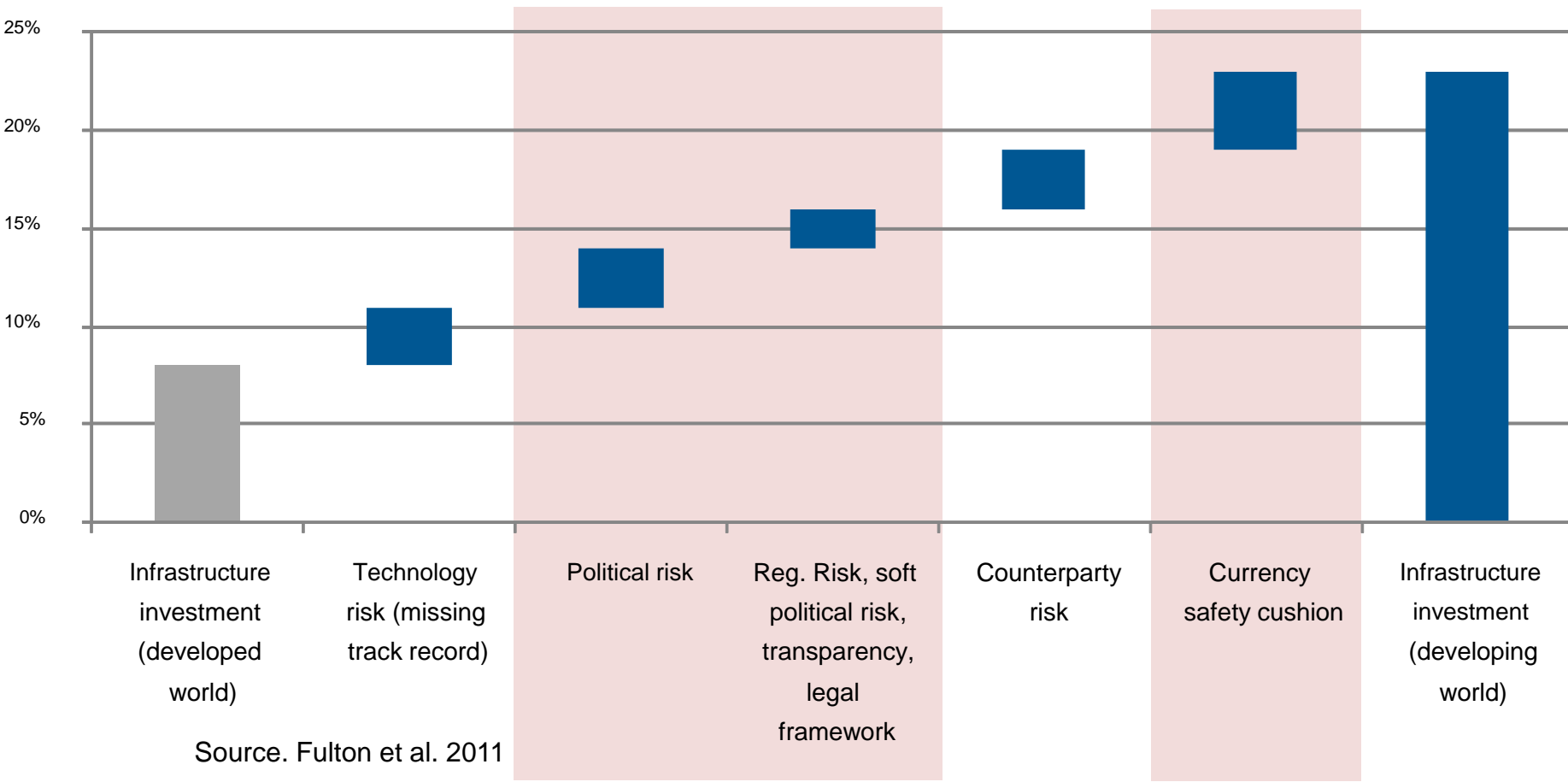
- Tariff calculation based on technology specific generation costs + “reasonable” rates of return
- Don’t use “avoided costs” as point of reference
- Cost factors:
  - Investment costs (material and capital costs); Grid-related and administrative costs (including grid connection, costs for licensing procedure; Operation and maintenance costs; Fuels costs (biomass and biogas)

## Tariff calculation methodology

- Targeted IRR (Internal rate of return)
  - In the EU, feed-in tariffs target at an internal rate of return of 5-9 percent (certain jurisdictions use return on equity)
  - In developing countries, the targeted IRR usually needs to be higher (10-20 percent)
  - Public investment (monopolist, often without profit interest); or private IPPs (profitability important)?
  - Similar profitability for renewable energy projects needed as for convention energy market

Figure 4: Equity IRR expectation in developing countries:

# Equity IRR expectation in developing countries



Source. Fulton et al. 2011

## Debt-equity ratio:

- **International benchmarking**
  - **South Africa, Nersa: 70:30**
  - **Ruanda FIT: 75:25**
  - **Nigeria: 60:40**
  - **Germany: 90:10; 70:30**
  - **Netherlands: 80:20 (biomass); 90:10 wind**



## Important FIT design features (continued)

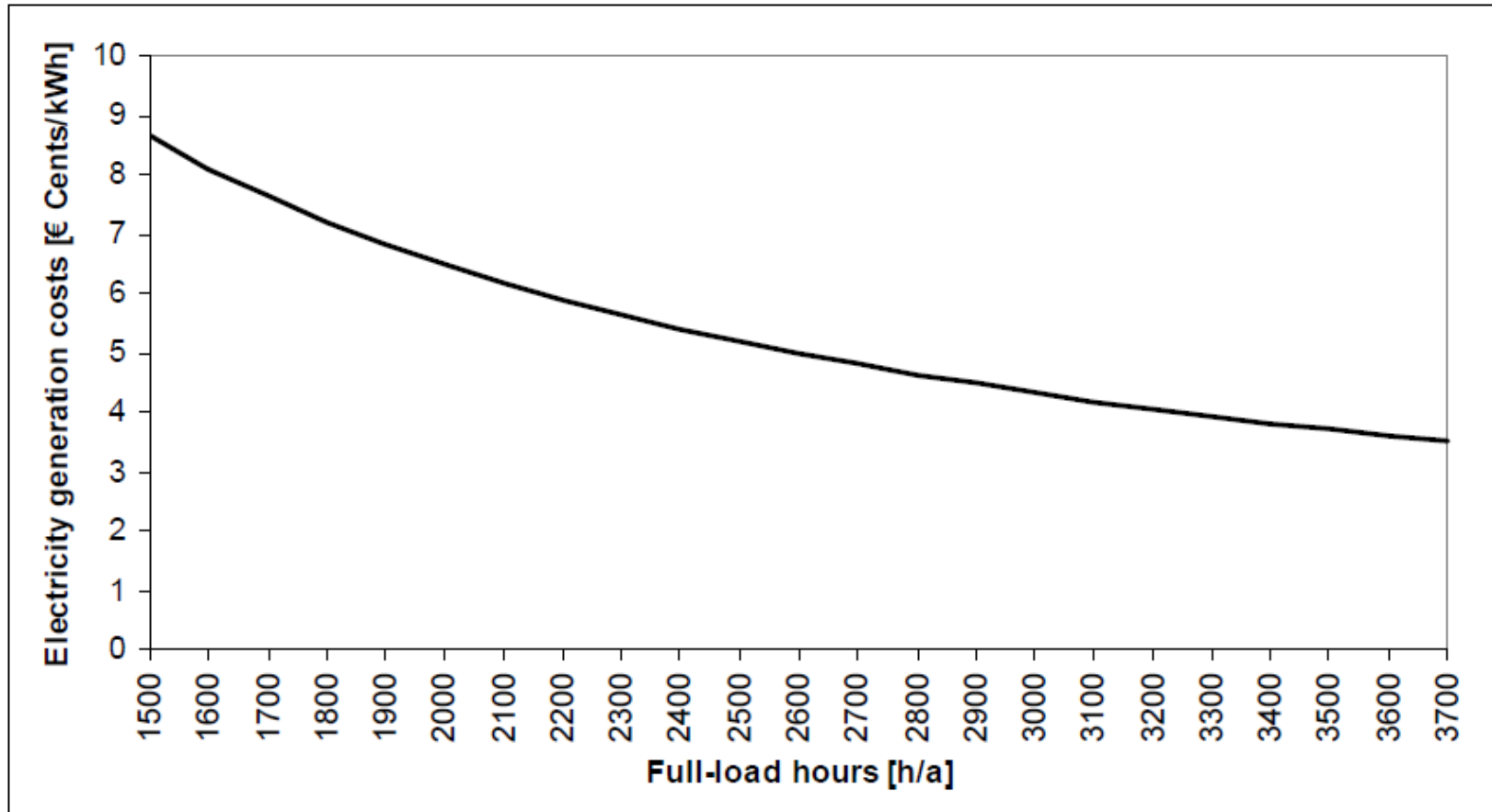
- Payment duration
- Eligibility
- Technology-specific tariffs
- Feed-in tariff calculation
- FIT degression
- Capacity caps

# Locational signals for new power generation

## - Location-specific tariff payment

- Mostly applied for wind energy (Germany and France)
- Reduce accumulation of wind power plants in coastal areas (increases public acceptance); visual impact; grid integration
- Location specific tariffs in Germany depend on wind speed at a given location (measured during the first 10 years of operation)
- First 10 years: flat rate
- Final 5 years: depending on “quality” of site

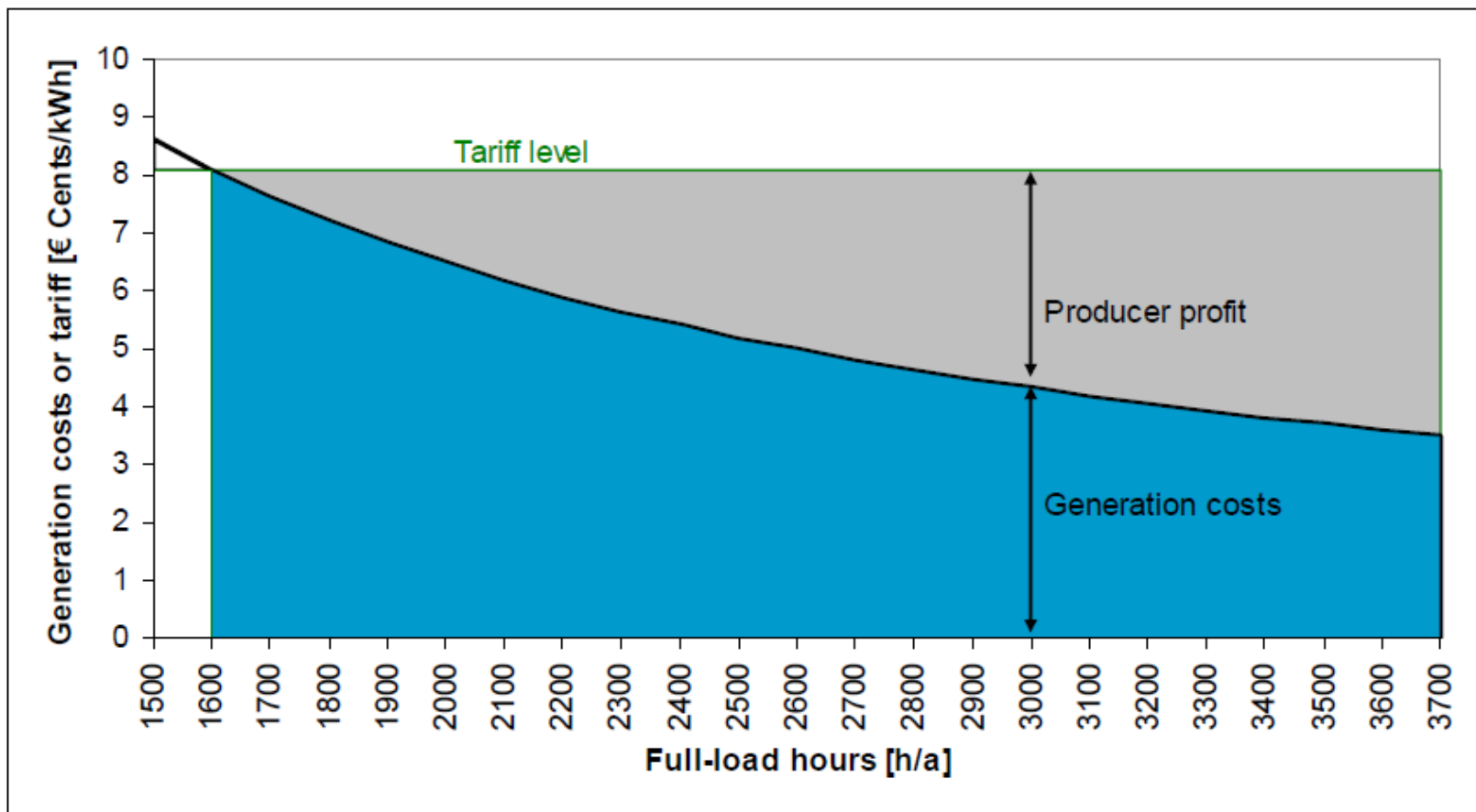
## Location specific tariffs - Germany



Source: Klein et al. 2008

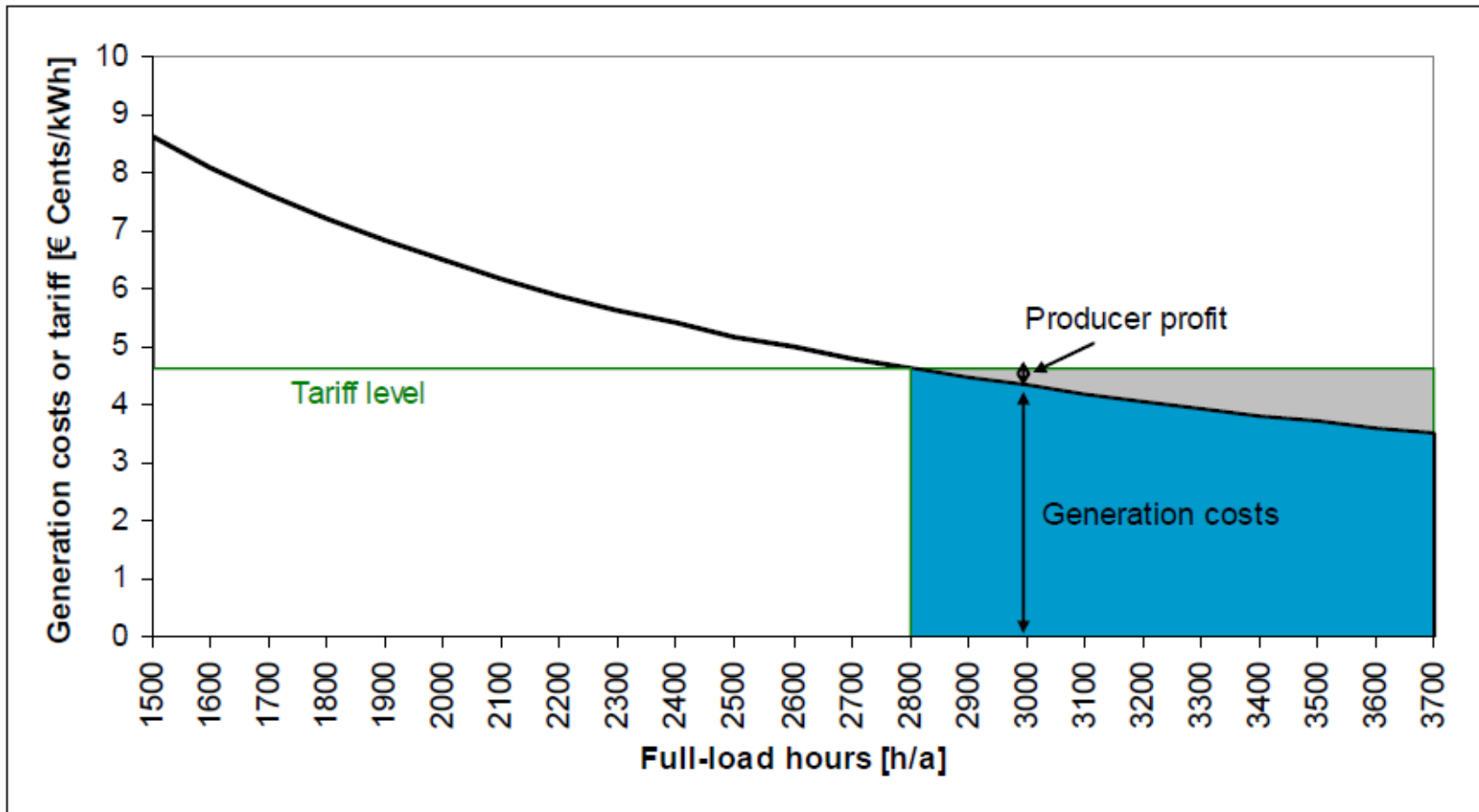


## Location specific tariffs - Germany



Source: Klein et al. 2008

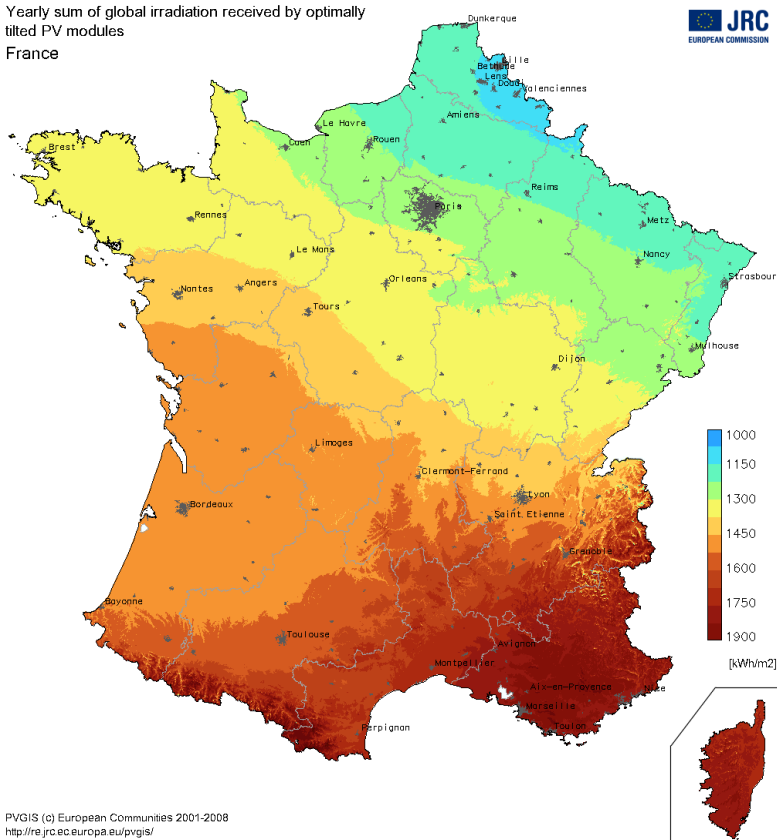
## Location specific tariffs - Germany



## Location specific tariffs

- French FIT for solar also includes location specific tariffs

Yearly sum of global irradiation received by optimally tilted PV modules  
France



PVGIS (c) European Communities 2001-2008  
<http://re.jrc.ec.europa.eu/pvgis/>

DÉPARTEMENT	NUMÉRO DE DÉPARTEMENT	RÉGION	COEFFICIENT R
Allier	3	Auvergne	1,09
Alpes-de-Haute-Provence	4	Provence-Alpes-Côte d'Azur	1,00
Hautes-Alpes	5	Provence-Alpes-Côte d'Azur	1,00
Alpes-Maritimes	6	Provence-Alpes-Côte d'Azur	1,00
Ardèche	7	Rhône-Alpes	1,03
Ardennes	8	Champagne-Ardenne	1,16
Ariège	9	Midi-Pyrénées	1,05
Aube	10	Champagne-Ardenne	1,13

Source:

<http://re.jrc.ec.europa.eu/pvgis/countries/europe.htm>

## Additional measures for locational incentives

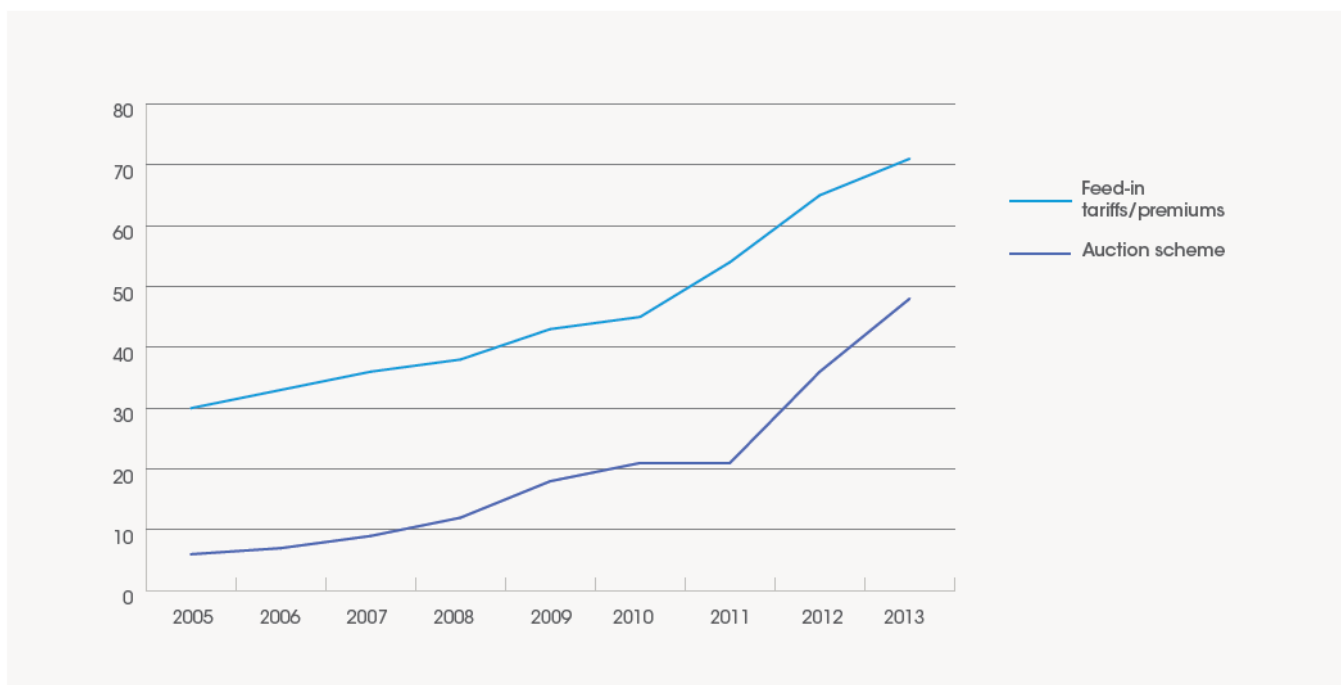
- Nodal pricing
- Using differentiated grid-usage fees
- Define areas with good, medium and no grid connection capability

# From scenarios to instruments:

## Auction design and spatial planning

# Increasing use of auctions in emerging markets

FIGURE 1 TRENDS IN NUMBER OF COUNTRIES ADOPTING AUCTION SCHEMES AND OTHER TARIFF-BASED MECHANISMS (2005 –2013)



Source: REN21, 2005; REN21, 2007; REN21, 2010; REN21, 2011; REN21, 2012; REN21, 2013.

Notes: Figures for the years 2006, 2008 and 2009 are based on estimations.

Source: IRENA 2013

## Tender/ auctioning mechanism

- Government issues call for tender
  - Generally: bids for cost per unit of electricity (generation focused)
  - Sometimes: bids for upfront investment cost of one project (investment focused)
- For example: 100 MW wind energy onshore
- Bidder with the lowest price “wins” contract and has the exclusive right for renewable electricity generation

## Auctions design: How to determine prices?

- Basic price finding mechanism:
  - **English (or Ascending)**
    - Price for item is increased until only one bidder is left and the item is sold to that bidder
  - **Dutch (or Descending clock)**      Multi-round bid
    - Auctioner starts with a high price and then calls out successively lower prices until quantity offered and quantity required match!



## Auctions design: How to determine prices?

- Sealed-bid auction
  - Each bidder writes down a single bid which is not disclosed to other bidders and the most competitive bidders win (“pay as bid”).
- **Other selection criteria than the price?**
  - **Local content**
  - **job creation**
  - **ownership**
  - **socioeconomic development**
  - **Resource securitization in the case of biomass**
  - **Locational incentives**

## Auction design: Who can participate? (Prequalification)

- Prequalification requirements for auctions – important for project realization rate!
  - Material pre-qualifications
    - Project development experience
    - Securitization of land, grid access
    - Contracts for equipment
    - Etc.
  - Financial prequalification
    - Bid bonds
    - Etc.

## Auction design and site determination

- Option 1: Allow project developers to freely select sites (within the existing spatial planning arrangement)
- Option 2: Package pre-selected sites in order to have better control over land use (and help to shorten bidding process).

## Auction design: Other important design decisions

- Which authority should be in charge of procurement?
- Technology neutral versus technology-specific auctions?
- How often will procurement take place (frequency)?
- Size of each procurement round? Technology-specific?
- Upper or lower limit on project size?
- Upper or lower limit on prices?

## Pros and cons of auction mechanisms

Advantages	Disadvantages
<b>Cost efficiency and price competition in emerging markets</b>	<b>High administrative costs (complexity)</b>
<b>High investor security (PPA)</b>	<b>Discontinuous market development (stop-and-go cycles)</b>
<b>Volume and budget control</b>	<b>risks of not winning project increases finance costs</b>
<b>Predictability of RE-based electricity supply (sector growth)</b>	<b>Risk of underbidding (lack of deployment and target achievement)</b>
<b>Combination with local content, etc.</b>	

# Experience from emerging markets:

## Case study South Africa

## South Africa: Moving from FITs to auctions

- In 2009, the government began exploring feed-in tariffs (FITs)
- later rejected in favor of competitive tenders:
  - Insecurity about “right tariff levels” (2009, 2011)
  - FITs prohibited by the government’s public finance and procurement regulations?

Technology	REFIT (ZAR / kWh)		REIPPPP (ZAR/kWh)	
	2009 Tariff	2011 Tariff	Bid Cap	Round 1
Wind	1.25	0.94	1.15	1.14
Photovoltaic	3.94	2.31	2.85	2.76
Concentrated solar trough with storage	3.14	1.84	2.85	2.69

Source: Eberhard et al. 2014

## South Africa: First bidding round in 2011

- **Auction design and results:**
  - **Department of Energy in charge of auction (not Eskom!)**
  - **Strict pre-qualification (EIA; resource measurement)**
    - **Bids needed to be fully underwritten with debt and equity (avoid under-bidding)**
  - **Selection of 28 projects with 1416 MW (investment of US\$6 billion)**
- **Reasons for high prices:**
  - **Most bids close to the maximum price (previously calculated FITs) - Lack of competition**
  - **significant upfront administrative requirements**
  - **high bid costs**



## South Africa: Second and third round in 2011 and 2013

- Second round in November 2011
  - Tighter procurement process and increase competition
  - Seventy-nine bids for 3233 MW – 19 projects selected
- Third round started in May 2013
  - 93 bids for 6023 MW – 73 projects with 1456 MW selected
  - Prices fell further in round three
  - Increased local content
  - wide variety of domestic and international project developers, sponsors and equity shareholders

## South Africa: Successful auctions?

- Decline of submitted bids over time:

Table 3: REIPPPP Average Bid Prices, 2011 values (SAc/kW)			
	Round 1	Round 2	Round 3
Wind	114.3	89.7	65.6
Reduction from previous round		-21.5%	-26.9%
Total reduction from round 1			-42.6%
Solar PV	275.8	164.5	88.1
Reduction from previous round		-40.4%	-46.4%
Total reduction from round 1			-68.1%

- Lack of competition in the 1st round – right benchmark?
- General cost decline of PV and wind in the past 3 years!
- How many projects will eventually be realized?

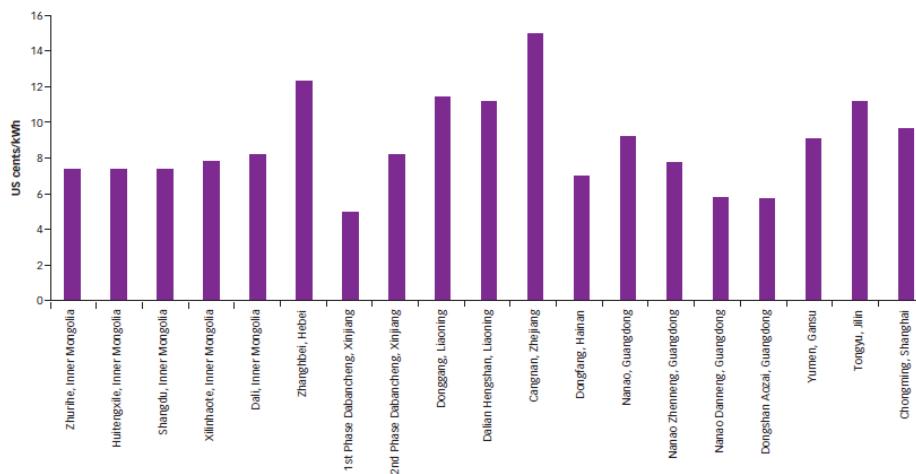
# Experience from emerging markets:

## Case study China

## China: Moving from auctions to FITs

- **Policy framework:**
  - **2005 Renewable Energy Law – clear roadmap and targets (15 percent of primary energy supply by 2020)**
  - **Initially passed to support FITs but no consensus of tariff level based on experience with previous concession loans**

**Figure 1.** Mean electricity prices for wind power generation projects operational at the end of 2006 (before the auctioning of concessions)



## China: Auction design features and effects

- Policy framework:
  - First auction for onshore wind started in 2003
  - Sealed bid, single round determined prices
  - Early auction rounds: bids below cost of production – projects were not completed
    - Loose prequalification requirements
    - Large state-owned enterprises wanted to enter the market and could cross subsidize their low bids with coal-generation business
- Effects:
  - slow expansion of wind power sector
  - insecurity for investors

## China : Auction design adjustments

- Adjustment of auction design:
  - Minimum price
  - Stricter pre-qualifications
  - Local content requirement
- Further adjustment in 2007:
  - Winner was no longer the lowest price but the bidder that was closest to the average price resulting from all bids, after excluding the highest and lowest bids
- Further adjustment:
  - Move back to “lowest bid” design

## China: Successful auctions?

- **China used auction round as a price-discovery mechanism for FIT program (attract international investors)**
- **2009: Establishment of location-differentiated feed-in tariffs for wind energy**
- **2011: FITs for solar PV**
- **2014: Offshore wind tariffs**
- **Emerging technologies such as CSP and offshore wind energy continue to use bidding for contracts**

**Experience from emerging  
markets:**

**Combining FTs and auctions?**



## Auctions or FTs: No easy answer...

- Do you have experience in setting prices administratively?
- Is there sufficient interest in investing in renewables in your country (competition in Least Developed Countries)?
- Is the market big enough to create competition (size of auction)?
- Which type of actors should invest (small vs. big)?

## Auctions and FITs?

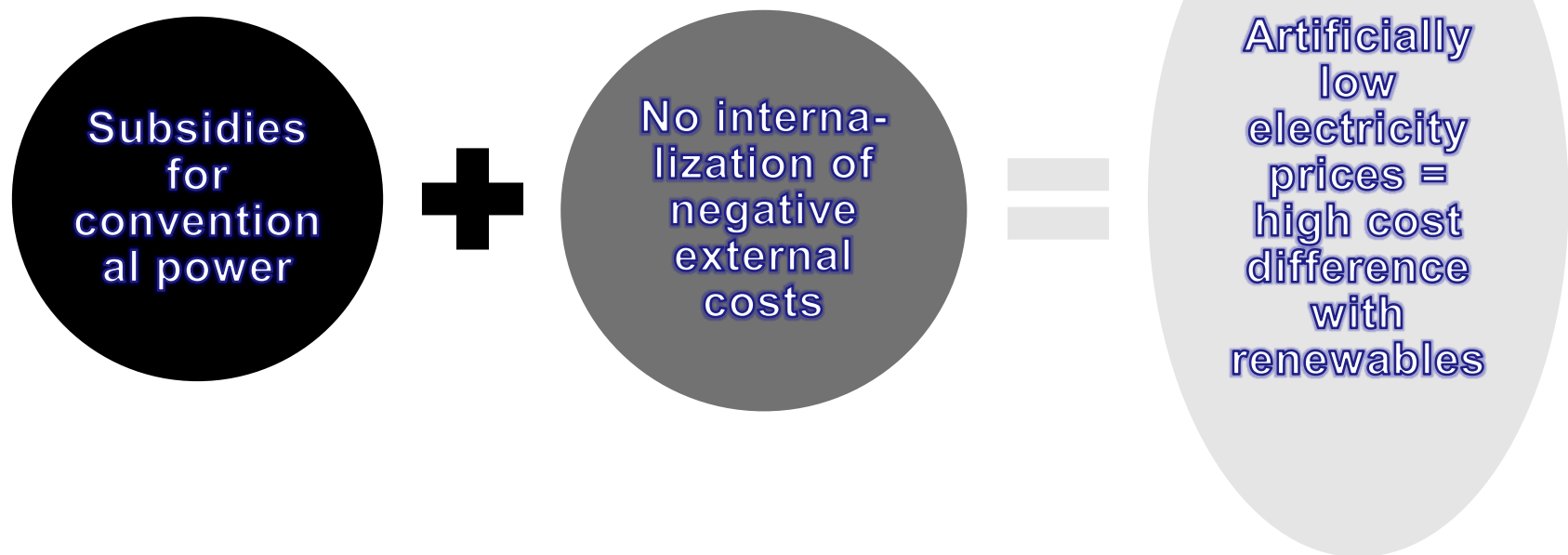
- Use auctions to determine FIT prices (China)?
- Use auctions for emerging technologies and FITs for mature technologies (Denmark, China)?
- Use auctions for large projects and FITs for small projects (France, Taiwan)?

# Financing support mechanisms:

# Design options and international experience

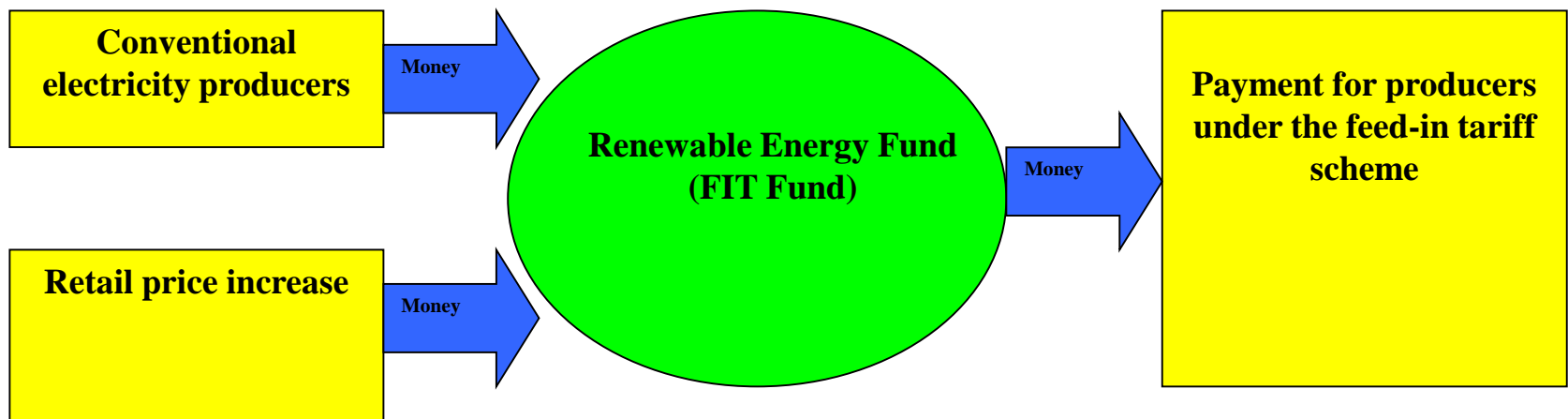
## Financing support programs in developing countries

- low electricity costs
- little acceptance of electricity price increases

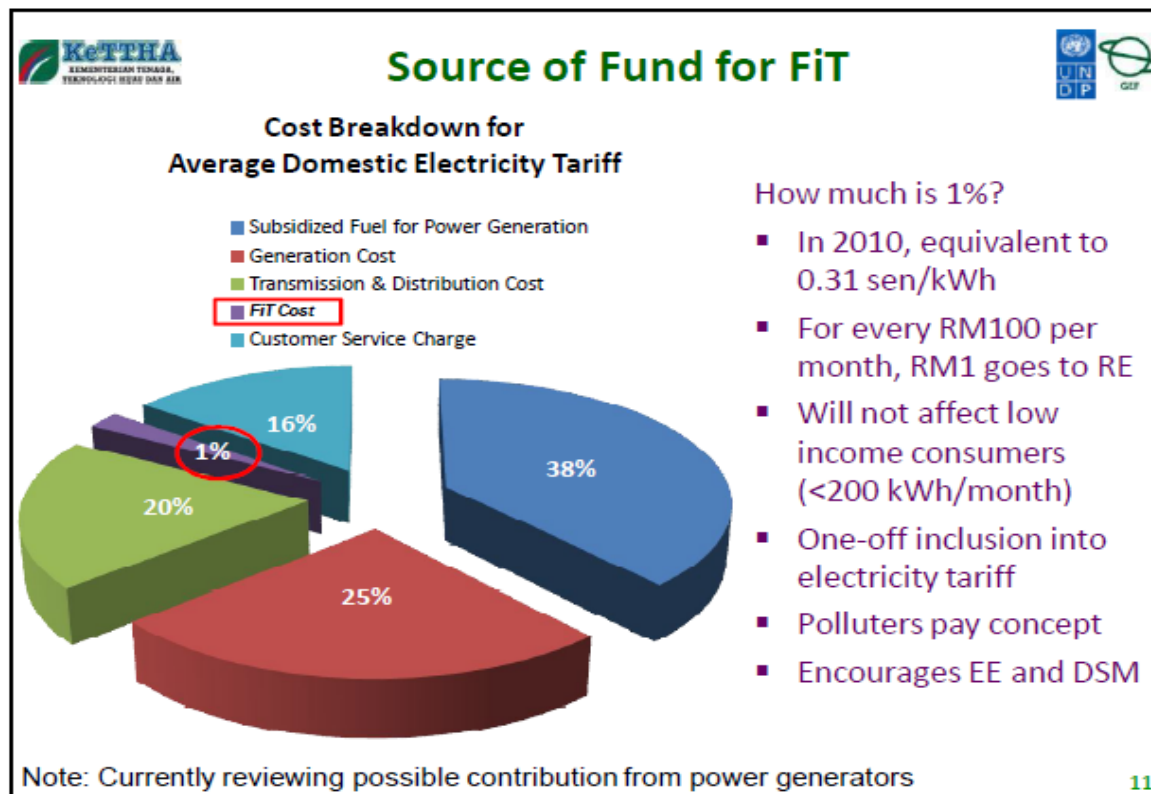


## Combined financing – Taiwan

- Add additional financing to the national RES fund (levy on producers from conventional electricity)
- Increase the retail electricity price by a certain share (after general elections next year)



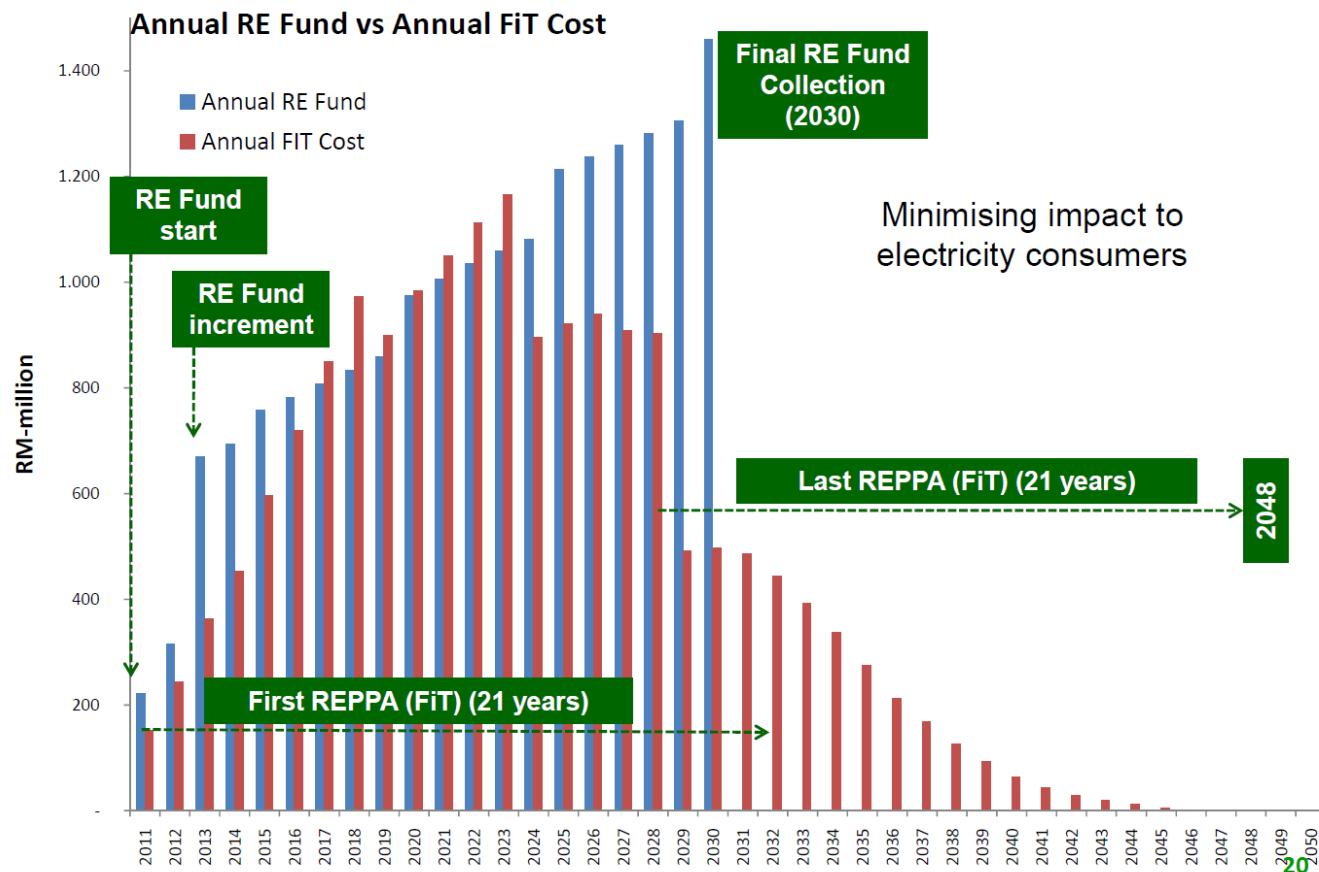
## RES financing in Malaysia – limited electricity price increase (limited scope of FiT program)



11

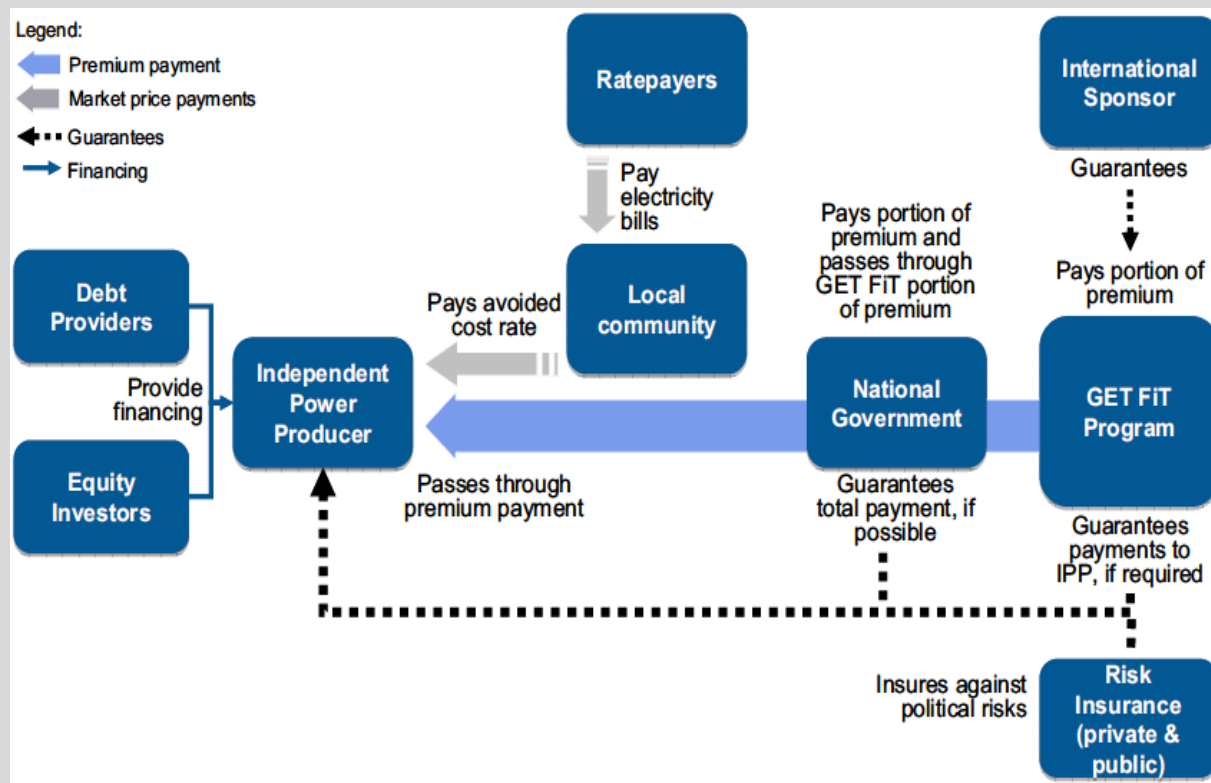
Source: Kettha 2010

# RES Fund in Malaysia



# International RES financing? – The future of international climate talks?

GET FIT financing flows



Source: DECCA "GET FIT", April 2010

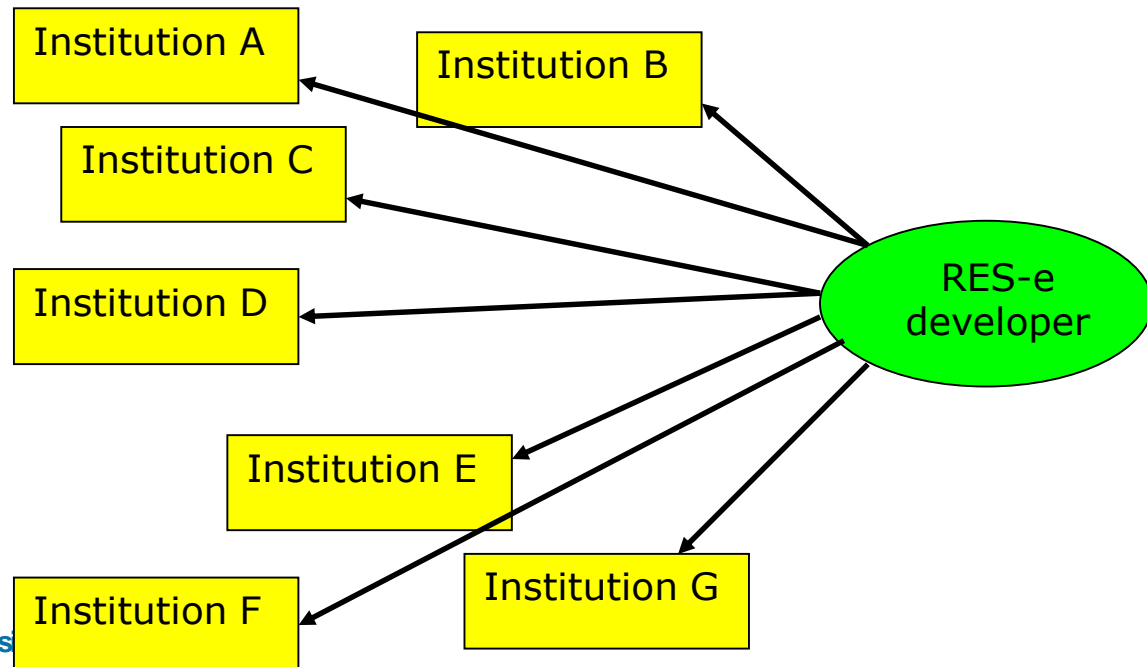


**From scenarios to instruments:**

**Reducing administrative barriers**

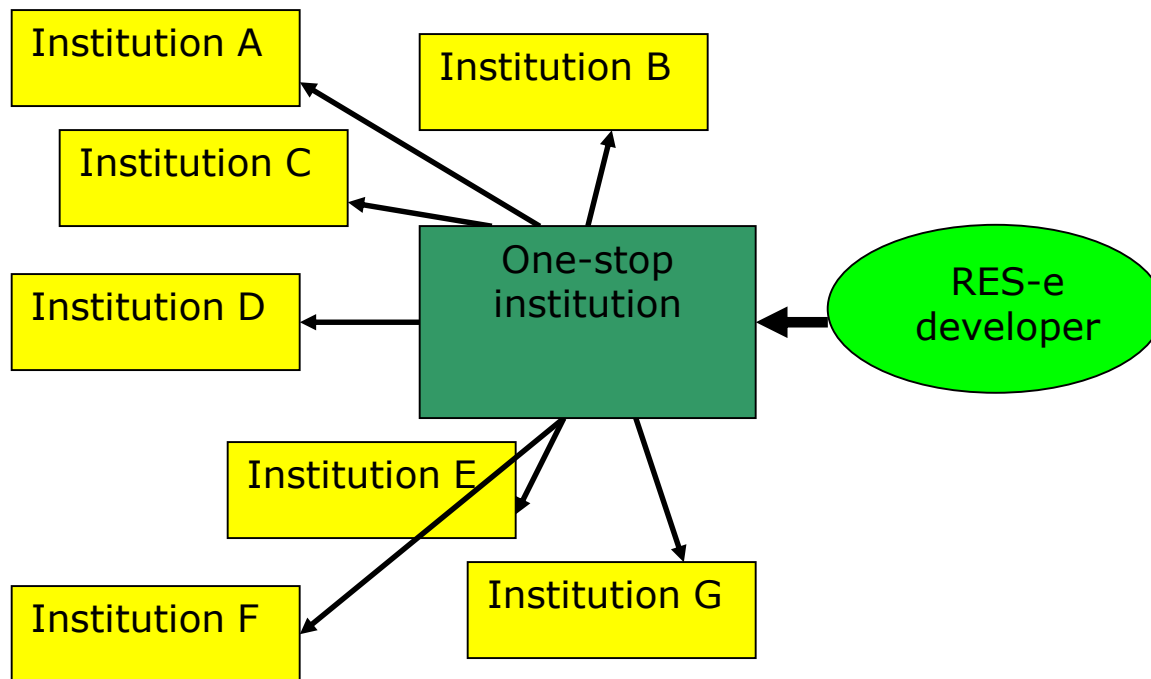
## High number of institutions involved in planning and permitting process

- Lengthy and complicated application process
- High number of rejections
- High administrative costs



## High number of institutions involved in planning and permitting process

- Solution: One-stop-shop institution



## Long lead times

- Long lead times to obtain necessary permits
- Spain and Portugal: 12 year for small hydro
- France: 5 years for wind energy
- Approval rates (France - wind energy) = less than 30%

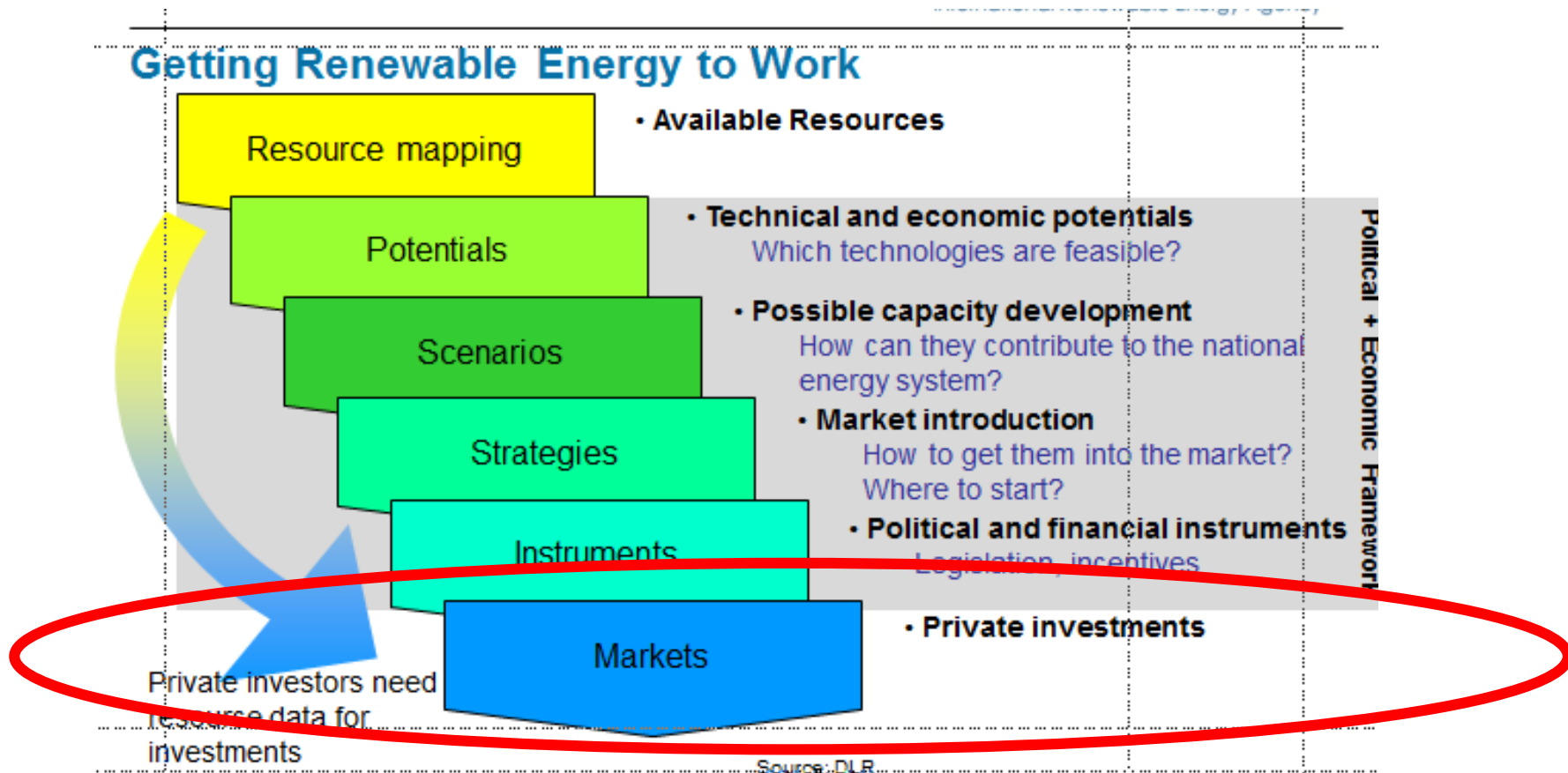
## Long lead times

- Exact length of procedure not known up-front: clear guidelines and obligatory response periods for authorities needed
- Clear attribution of responsibilities
- Especially spatial planning related permits can take many years (wind, biomass)

# From instruments to market deployment:

## The importance of resource mapping for investors and project developers

# From resource mapping to the actual deployment of renewables



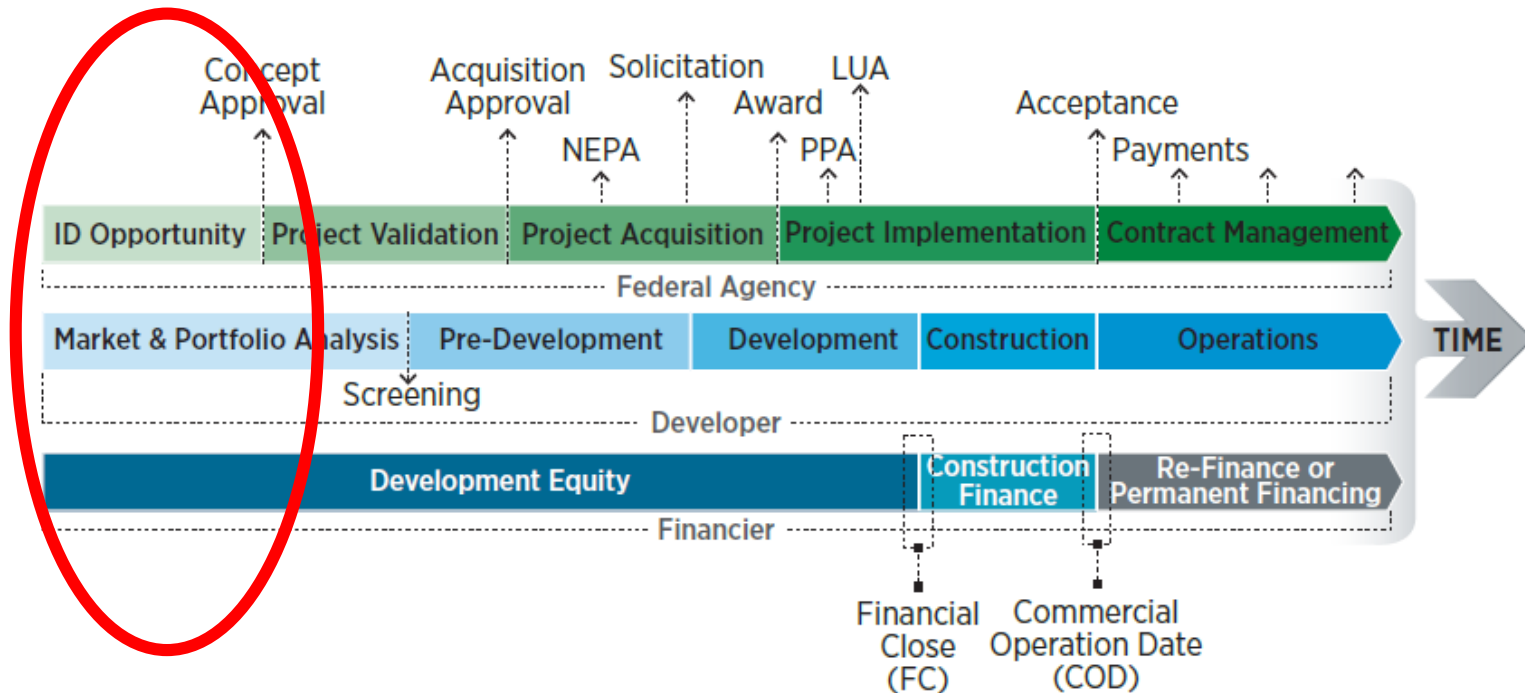
## Resource mapping and project development

- Purpose of resource mapping:
  - Helping governments and utilities plan and guide investment through improved understanding of resource availability and constraints
  - **Providing commercial developers with information on resource location**
  - Shortening project development times and access to finance by providing ground-based datasets for resource validation purposes



## Resource mapping and project development

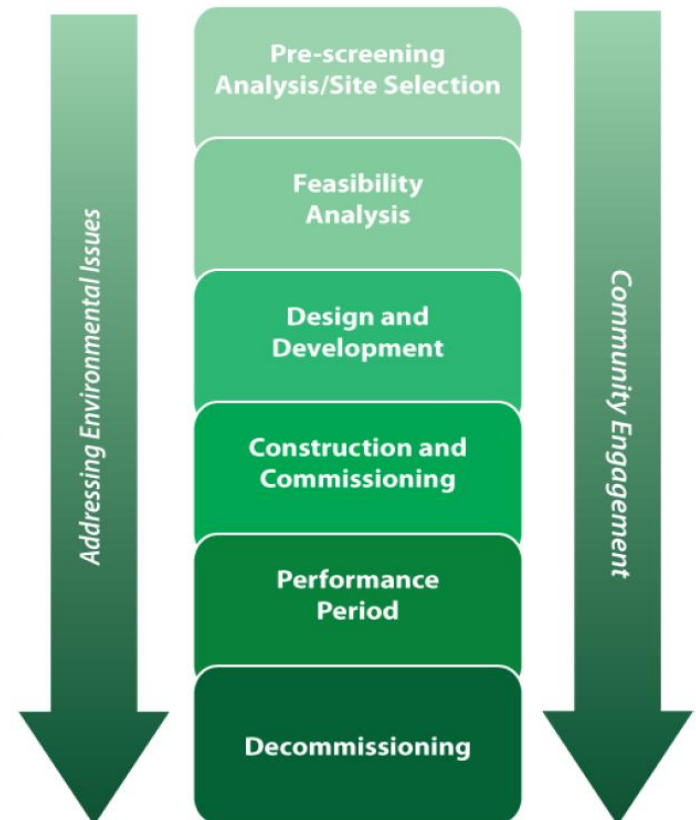
- The first step on a long process until project operation



Source: <http://www1.eere.energy.gov/femp/pdfs/large-scalereguide.pdf>

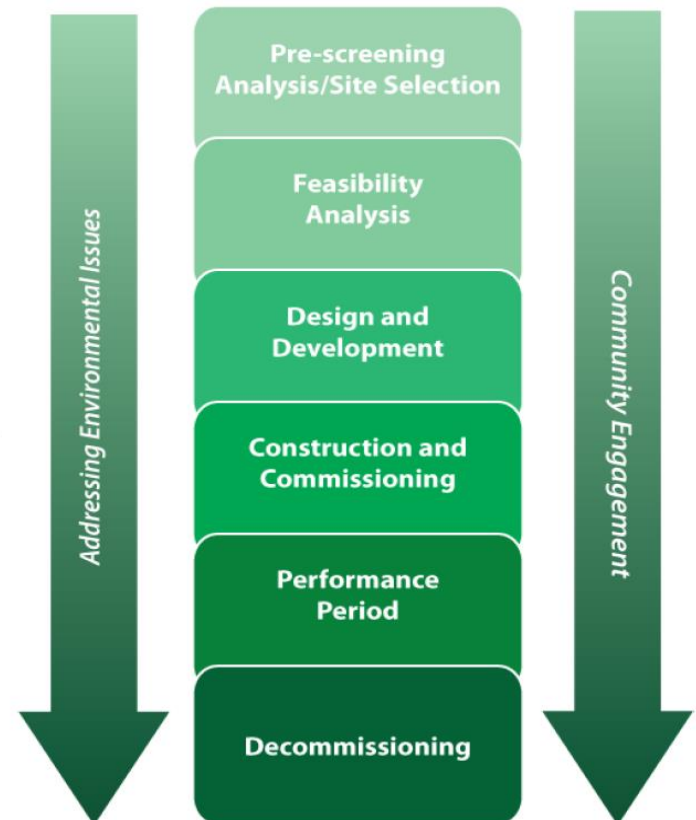
# Renewable energy project planning

- Site selection based on:
  - Resource availability (maps)
  - Grid availability
  - Planning and support framework
- Feasibility Analysis (Site-specific assessment)
  - identify physical and spatial issues
  - determine technical performance potential (onsite measurement) and economic viability
  - identify environmental, social or other constraints



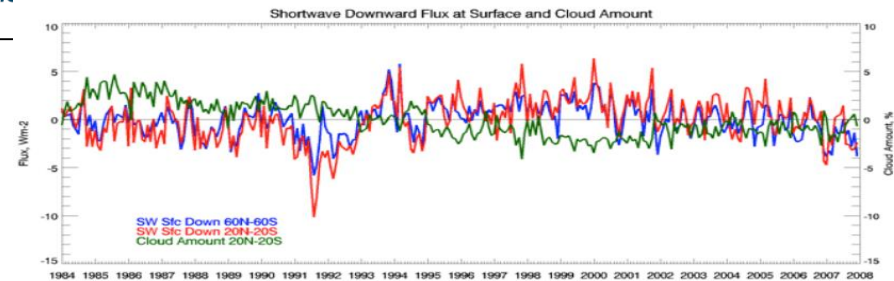
# Renewable energy project planning

- Design and development
  - Design and planning of the physical aspects of the project (negotiation of financial, regulatory, contractual, and other nonphysical aspects)
- Construction and Commissioning
- Performance Period
  - Operation and Maintenance
- Decommissioning
  - equipment replacement, permit revision, and new financing; negotiating a new lease agreement



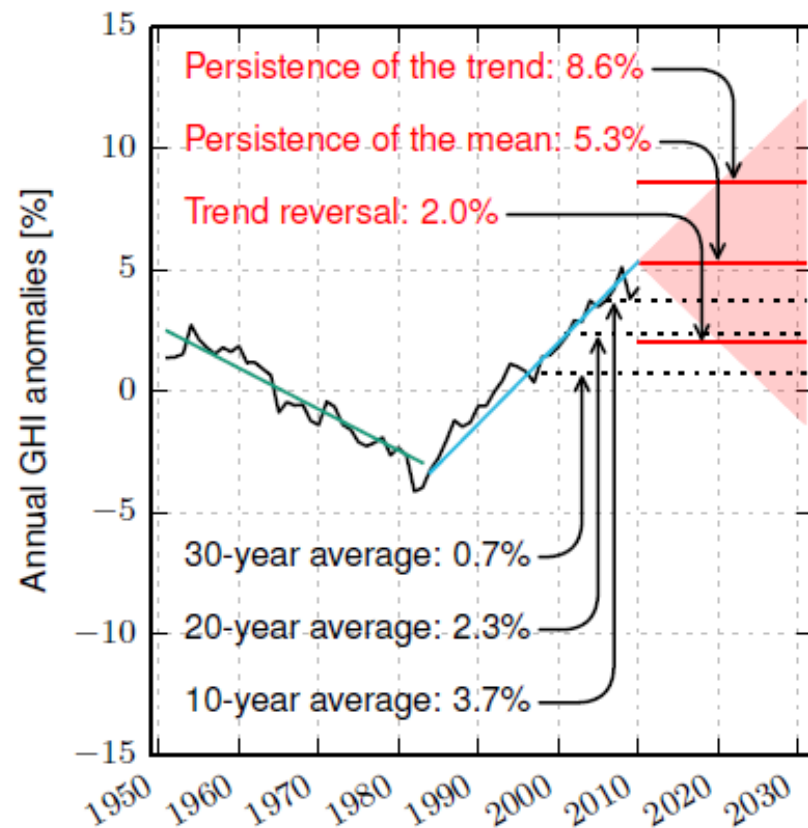
## Longer term weather trends?

- Measurements usually have to take place for a longer period of time in order to convince investors of the quality of the site:
  - Wind projects may require 12-18 months of direct readings from a mounted met mast on each potential site. 12 months is possible but requires correlation with geographically close meteorological information from an airport or other measuring stations
  - Because CSP projects tend to be very large scale and depend on direct versus diffused irradiation, 12 months of data appears to be a minimum for CSP if correlated with 15 years of satellite data
  - Solar PV usually required one year of measurements



## Longer term weather trends?

- Long-term fluctuations?
  - Effects from climate change and other environmental impacts
  - German average solar radiation 5% higher than expected (increase since mid-80s)
  - Opposite development in Chinese cities due to smog
  - “global dimming and brightening” - only the 10 most recent years as benchmark!



Source: Fraunhofer ISE (Müller et al. 2014)



## Short term variability due to whether events

- Not crucial for project finance
- However, crucial for predictability of electricity output and therefore for system (and market) integration
- Important improvements in
- Example: cloud shading for solar PV



Source: Windlogics/FPL (Adam Kankiewicz)

# Assessment and revising of existing policies and frameworks?

## Review and assessment

- Assess target achievement (annually, bi-annually)
- Identify bottle-necks and barriers (finance, grid access, administrative barriers, etc.).
- Adjust policies and framework conditions



**Thank you very much for your  
attention!**

**Dr. David Jacobs**

*IET – International Energy Transition*

Phone +49 163 2339046

Fax: +49 30 37719484

[jacobs@iet-consulting.com](mailto:jacobs@iet-consulting.com)

[www.iet-consulting.com](http://www.iet-consulting.com)

[@InterEnerTrans](#)